

# 2022 OISBF Purchasing Workshops

The Purchasing Cycle: Begin with the End in Mind

Sepetmber 22, 2022

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#### 2022 Purchasing Workshops Focus

- Focus on information pertaining to a segment of the purchasing cycle
- Work through the purchasing cycle in sequential order
- Connect purchasing cycle segments to relatable school experiences, tasks, and statutory requirements

# Quick look at the Five (5) R's of Purchasing

- Right Quantity
- Right Quality
- o Right Price
- o Right time and place
- Right Supplier

#### Expanded role of public procurement

- NIGP: The Institute for Public Procurement suggest that the role of public procurement includes:
  - Providing the goods and services at the right price, right quality, and right time, all "while serving the long-term interests of the entity by minimizing business and technical risks, accomplishing social and economic objectives, maximizing competition, and maintaining integrity." NIGP-CPP Bridge Prep Guide, Page 15.

## The Purchasing Cycle

- Numerous variations exist
- o Informational sources
  - Institute for Supply Management
  - NIGP: The Institute for Public Procurement
  - Purchasing and Supply Management Textbook
  - Personal experience(s)



1. Identify the need



#### A Purchasing Cycle

- 1. Identify (recognize) the need
- 6. Contract Administration 2. Sourcing
  - 3. Evaluation and award
  - 4. Contract
  - 5. Receiving & Payment
  - 6. Contract administration
  - 7. Surplus & disposal

2. Sourcing



5. Receiving | Payment 3. Evaluation and award



4. Contrac

# Today's Focus: Identify (recognize) the need

#### oWho?

- Typical school end users
  - Principals, directors, departments (transportation, operations, child nutrition, fine arts, athletics)
  - Cross-functional communication needed (especially involving technology products, SaaS)
- What product or service?
  - School Buses
  - SaaS Software as a Service (Cloud service)
  - Specifications
  - Standardization



#### Identify (recognize) the need

#### oWhen?

- Supplier lead times
- Immediately
- Planning needed
  - "Lack of planning on your part does not constitute an emergency on my part." -Unknown

#### •Where is it needed?

- 1 location or multiple locations
  - Important for determining shipping requirements
- Where is the shipping origin?

## Identify (recognize) the need

#### o Why?

- Is it critical to the mission of the district?
- Is it necessary a federal funding requirement question?
  - Refer to 2 CFR Part 200: 318(d)
  - Will the item(s) be used?
- Is duplicative another federal funding requirement question?
  - How many do you already have?
  - Are you just buying more to spend the money?
  - Refer to 2 CFR Part 200:318 (d)



## Identify (recognize) the need

- o How?
  - How will it be used?
  - How will it be funded?
    - Legal funding method
    - Lease vs. purchase
  - How long will it be needed?
    - Rent vs. Purchase (impacts the sourcing method)
  - How is the need communicated to Purchasing?
    - Requisition
    - Request for bid



- Purchasing and/or central school business office officials should and in many cases must...
  - Guide the procurement process (beginning to end);
  - Protect the public interest and public funds through prudent and responsible procurement;
  - Work collaboratively with end-users to establish the process, communications, approvals, and development of the specifications.
    - "...good procurement planning requires the gathering of extensive information from both internal and external sources." NIGP-CPP Prep Guide, pg. 16



- Guard against conflicts of interest, supplier steering, and other ethical issues
  - Specifically required under federal procurement
    2 CFR Part 200: 318(c)(1)
- Ensure that federal, state, local and board policies are followed.



#### o"End-in-mind" considerations

- Acquisition vs. Operational costs
  - Life-cycle cost
  - Total cost of ownership analysis
  - More expensive acquisition price, but least expensive cost to operate, may be best solution
- Life of the product or service
  - SaaS How do you get your data back?
  - Bus What is your capital plan for school buses?



- Funding requirements
  - Bond funds requirements can't buy supplies
  - Length of use requirements (life of the bond)
- Specifications and requirements
  - Design vs. Performance (Covered more in Sourcing sessions)
- Disposal
  - Federal funding requirements
    - ❖ Potential for paying back overages over \$5,000
  - Salvage value (part of the total cost of ownership)



- Environmental considerations
  - "...procurement professionals should be concerned about environmental sustainability and identify potential opportunities to incorporate environmental sustainability into the procurement process." NIGP-CPP Bridge Prep Guide, Page 21
  - Environmental impact
  - Energy use
  - Hazardous waste
  - Hazardous waste disposal (impact on total cost of ownership)
  - Maintenance costs and impacts
  - Pollution reduction



- Social responsibilities considerations in sourcing
  - "As stewards of public resources, public entities have a responsibility to society." NIGP-CPP Bridge Prep Guide, Page 18.
  - Use of Disadvantage Business Enterprises
    - >Minority Women Business Enterprises
  - Supplier diversity programs
  - Environmental sustainability programs
  - Labor laws
  - Local preference programs



- Service and contract administration
  - What services will be needed?
  - Maintenance
  - Contract administration
  - Supplier evaluation process

## Questions & Next Session

- oFebruary 18, 2022
  - The Purchasing Cycle: Begin with the End in Mind
    - Sourcing: Decisions, Methods, and Processes

#### References

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- General Public Purchasing, National Institute of Governmental Purchasing, 2<sup>nd</sup> Printing, 1993.
- Hartley, Janet M., Ph.D, Foundation of Supply Management, Institute for Supply Management, 2nd Edition, 2016
- · NIGP-CPP Bridge Prep Guide, NIGP: Institute for Public Procurement, 2020.